

Review of: "Enhancing Corporate Cohesion with Ta'awun through Outdoor Activities for Senior Managers"

Anetta Müller¹

1 University of Debrecen

Potential competing interests: No potential competing interests to declare.

Enhancing Corporate Cohesion with Ta'awun through Outdoor Activities for Senior Managers

Review:

While the article is comprehensive in its advocacy for outdoor activities as a means to enhance corporate cohesion, there are several areas where it may face criticism or where it could be strengthened:

Lack of Empirical Evidence: The article extensively reviews literature and theories supporting the effectiveness of outdoor activities in enhancing group cohesion and performance. However, it may be criticized for a possible lack of direct empirical evidence or detailed case studies demonstrating these outcomes in practice. Without specific examples or quantitative data to back up the claims, skeptics could question the actual impact of such activities.

Generalization of Findings: The paper seems to generalize the benefits of outdoor activities across various corporate environments, including different cultural contexts. Critics might argue that the effectiveness of these activities could vary significantly depending on the specific organizational culture, management level involved, and the nature of the business. There may be a need for more nuanced research that considers these variables.

Cost-Benefit Analysis: Implementing outdoor activities and strategic team-building exercises can be resource-intensive in terms of time and money. The article does not seem to address the cost-benefit aspect of such interventions. Critics could point out the absence of analysis on the return on investment (ROI) of these activities, questioning their practicality for organizations, especially smaller ones with limited budgets.

Comparative Analysis with Other Interventions: While the article champions outdoor activities as a method for improving corporate cohesion, it does not provide a comparative analysis with other types of team-building interventions. A critical review would include how outdoor activities stack up against other methods in terms of effectiveness, cost, and ease of implementation.

Consideration of Negative Outcomes: Any intervention can have unintended consequences or negative outcomes. The enthusiasm for outdoor activities and Ta'awun might overshadow potential drawbacks, such as exclusionary effects on individuals who may not physically participate in certain activities or the possibility of reinforcing existing in-group and outgroup dynamics among managers. Critics might argue for a more balanced discussion that also considers these potential negative aspects.



Focus on Senior Managers: The article specifically targets senior managers for these interventions. This focus might draw criticism for not addressing how such activities could benefit other levels of the organization or how cohesion among senior managers translates to broader organizational performance improvements.

In conclusion, while the article provides a compelling argument for the use of outdoor activities to enhance corporate cohesion, a more rigorous approach that includes empirical evidence, cost-benefit analysis, comparative analysis with other interventions, and consideration of potential negative outcomes would strengthen its position and address possible criticisms.

I recommend expanding the number of specialist literature.