

## Review of: "Organizational Agility and Performance: A Time-Series Analysis of Crisis Response"

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Potential competing interests: No potential competing interests to declare.

Thank you so much for submitting your manuscript to Qeios The paper is interesting and addresses a current topic. However, it needs some major corrections to enhance the current version of this manuscript.

- Abstract
- 1. I would recommend writing an introductory sentence rather than starting with "This paper discusses....."
- 2. It is better to give the full form when the abbreviation appears for the first time in the article. For example: ARIMA
- 3. Overall, the abstract mostly focuses on results. Some arguments such as the rationale behind this study, future directions, and contributions can be added to the abstract.
- · Introduction:
- 1. The 1st sentence seems very difficult to read. I suggest rewriting the sentence.
- 2. Citations need to be included for the 2<sup>nd</sup> and 3<sup>rd</sup> sentences of the 1<sup>st</sup> paragraph.
- 3. The concept of time series analysis should be introduced in the introduction section.
- I would suggest building an argument with proper and strong evidence before the objective section to support the objective section.
- · Objectives:
- 1. All of a sudden, companies like Amazon, Ford, Toyota, and Pfizer appear in the objective section. I would recommend introducing them in the introduction section.
- 2. The question in the objective seems more like a research question than objectives.
- 3. I would suggest merging this section into the introduction, like building an argument in the 3<sup>d</sup> or 4<sup>th</sup> paragraph, followed by writing the research gaps and then throwing the research questions. In the next paragraph, you can write the objectives and then the contribution of your study. I hope this will help you.
- Organizational Agility in Crisis Periods:
- 1. I believe this section represents the literature review. Consider renaming the subsection.
- 2. The recent literature from 2023 and 2024 can be added to capture the recent trends.
- · Methodology: Time-Series Analysis of Organizational Performance



- 1. Before building a hypothesis, you should clearly state the evidence for building the hypothesis. Here, I have an option in my mind. You can draw a literature review table mentioning their gaps and another column where you can state your contribution with respect to that article.
- 2. Write the hypothesis in italic style.
- 3. In section 4.3, please provide the equation number.
- 4. Please check the formatting of the notations and indices written in the text. Sometimes a space is missing before/after the notations.
- 5. I would recommend concising section 4.3.
- 6. Please add some recent citations in section 4.4.
- 7. In section 4.5, how did you find the variables? Please give proper justification before the variable.
- · Organizational Agility in Historical Crises: Case Studies and Analysis

I am a little bit confused about this section. Maybe this section can be renamed as the rationale of the study and can be put before the methodology section.

- 1. Section 5.1: The meaning of the 1st sentence is very difficult to understand for a non-native speaker.
- 2. Sections 5.1 and 5.2 can be merged and concised.
- 3. The 1<sup>st</sup> paragraph of section 5.2 needs proper citation.
- 4. What is the rationale behind section 5.3? Is it really necessary?
- 5. Section 5.5- Please add necessary citations.
- 6. Section 5.6- Can be rewritten and merged with section 5.5.
- · Results and Analysis
- 1. I would recommend clearly explaining the data collection process and variables in the results section.
- 2. What is the rationale behind subsections 6.1 to 6.4?
- Discussion
- 1. I would like to recommend including the theoretical implication in this section.
- Conclusion
- 1. Please rewrite the 1st paragraph of the conclusion.
- 2. Please move the sub-sections 8.1 to 8.3 in the discussion section and rename the section as discussion and implications of the study.
- 3. You can arrange the conclusion as follows:
- 1<sup>st</sup> paragraph Findings of this study



2<sup>nd</sup> paragraph - Limitations of the study

3<sup>rd</sup> paragraph - Future directions of the study.

Finally, I hope these comments help the author(s) make the paper more interesting.