

Peer Review

Review of: "Context Matters: A Note on the Special Conditions for Effective AI Adoption in Organizations"

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The article is well-written. No language editing is needed. Readability is good. The author allows the reader to understand the purpose of the article and what the main messages are. It is a conceptual and practical-wisdom piece that educates about factors needed to ensure AI adoption. Such insights are relevant as there is substantial AI hype, but actual use cases and implementation progress are limited. The reader gains sufficiently deep insights into leadership commitment, ethics, ecosystem readiness, adaptability, constraints, and alignment aspects when ensuring that AI initiatives should be implemented strategically and sustainably.

As for specific examples from the article that illustrate how the framework for AI adoption can be applied in practice, the article focuses on conceptual advice. Concrete links are made to the General Data Protection Regulation (GDPR) and the U.K.'s 2020 A-Level grading. There could be more such examples added, though, as the purpose of the article is about conceptual insights, and there is consistency in how it is written. In sum, the strengths of the article are its readability, its high-level analysis suitable for senior leaders and managers, the holistic approach to a wicked challenge in the form of AI adaptation, and overall granting a more balanced view on the topic. It is not about hype or understanding AI; it is about sound implementation with a holistic framework of factors to understand and align. One area it could have embraced is the lack of an integrative caselette.

Declarations

Potential competing interests: No potential competing interests to declare.