

Review of: "Benefit distribution and stability analysis of enterprise digital servitization ecosystem from the perspective of value co-creation"

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Potential competing interests: No potential competing interests to declare.

My suggestions are classified in two main directions, First 8 comments aspire to guide the authors in elevating the text's structural architecture, lucidity, and practical relevance, while upholding the veracious citation of sources and fostering an elevated level of reader involvement. Next, I would encourage the authors to clarify their course of actions in determining the (1) Value Co-Creation Processes, (2) Value Propositions and (3) key performance indicators (KPIs) and metrics in measuring the sustainability of the ecosystem over time in this study.

1. **Clarification of Terminology:** While the text provides profound insights, it presumes a degree of familiarity with the nomenclature employed. Consequently, it is prudent to consider incorporating meticulously defined terminology or explications for concepts like "DSE" (Digital Servitization Ecosystem), "IC" (Investment Contribution), "DSL" (Digital Servitization Level), and "DL" (Digitalization Level), with the objective of accommodating readers who might not possess an innate grasp of these constructs.
2. **Rigorous Citation and Scholarly References:** It is paramount to ensure the systematic citation of sources and references throughout the narrative. Although the authors provide a literature review table, I suggest use of up-to-date references when positing claims or invoking external research, meticulous citation stands as an indispensable underpinning of substantiation and augments the textual credibility.
3. **Pragmatic Application Discernment:** Manifest a heightened emphasis on discerning the pragmatic utility of the research. What actionable insights can be gleaned from the benefit distribution models, and how may these insights be manifest in tangible real-world scenarios? Encapsulate these postulations with the aid of illustrative case studies or concrete exemplars.
4. **Future Research Inquiries:** Expound upon the prospective trajectories of research. Deliberate on the domains warranting further exploration. Furnish pointed recommendations for impending research foci, particularly those that pertain to digital servitization and collaborative dynamics within ecosystems.
5. **Lexical and Grammatical Meticulousness:** Advocate for an assiduous exercise in grammatical rectitude. Methodical proofreading serves as the vanguard for the elimination of linguistic infelicities, engendering a refined textual presentation that augments the overall expository quality.
6. **Concision in Eloquence:** Cultivate an ethos of concision in elucidation. Guard against superfluous reiteration of principles and aspire toward the virtues of pithiness and straightforwardness in exegesis. Such an ethos serves to

enhance clarity and textual compactness.

7. Reader Engagement Orchestrated: Forge a more immersive reader engagement by means of deliberate interactive overtures. Interrogatives and intellectually stimulating insights can elicit reader introspection and engender an interactive intellectual journey.
8. Culmination Recapitulation: In the culminating segment, undertake a sumptuous encapsulation of the cardinal insights and contributions of the research. Reiterate, in explicit terms, the profound import of the study and its implications vis-à-vis digital servitization ecosystems.