

Review of: "Organizing the Asian Development Bank: Radical Transformation or Degenerative Irrelevance?"

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Potential competing interests: The author(s) declared that no potential competing interests exist.

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- 1. Context of the study: The G20 Eminent Persons Group (EPG) on Global Financial Governance underlined that the international order is at a critical juncture and the problems ahead are both broader and more important than we've seen in decades, making the study's setting and issue current and relevant. In order to achieve a critically needed shift in business models that will catalyze private investments and enable greater development impact, it is necessary to propose several reforms to the governance structures of the International Financial Institutions (IFIs). This will ensure coherence and synergies in a more diverse and decentralized world.
- 2. The abstract is more like a section of the study's introduction and does not belong in a scientific paper where it simply discusses the study's context. Don't forget to include the research statement, the methodology adopted to tackle the problem, and the research's main contributions.
- 3. Regarding the research, it is true that it represents a novel paradigm for development banking in Asia, but sadly, little has been done to implement the precise suggestions of the EPG. The ADB's approach of incremental and episodic reform, which was successful for the first fifty years of its existence but is insufficient to meet the more significant challenges of the ensuing decades, is a context of an institution serving a region that has undergone the most radical economic transformation in the world over the past fifty years.
- 4. The author ought to utilize a more scientifically structured paper and quote a formal scientific article verbatim for the language and structure employed. Without delving into the theoretical foundation and pointing out gaps in the literature, the background, obstacles, and solutions were based on actual cases or the author's experience in the field. All of the research's findings are pertinent to the study, however the commentary is based on a report, possibly a case study, or is provided by a knowledgeable individual rather than being presented in a systematic manner.
- 5. I can advise the author to focus on one significant difficulty, to review the relevant literature, and to determine whether or not the ideas he was putting forth would address the challenge to ADG and offer innovation to science.

For each challenge the author presents, this study can result in a number of papers on various facets of the issue. I wish him good luck in the upcoming works and hope my comments were fruitful.