

Review of: "Revitalizing Public Administration: Transformative Solutions for Addressing Mankind's Governance Challenges"

Judit Szakos¹

¹ National University of Public Service

Potential competing interests: No potential competing interests to declare.

The paper is talking about an important problem: how the state, through its public administration (PA), can tackle today's challenges and wicked issues. Questions raised are more than important. I am recommending to take into consideration the following perspectives or theories:

(1) Not every state theory thinks that these challenges should be solved at the state level. Though the PA cannot ignore them during its daily operation, it could be stated that they are coming from the perspective that rising the well-being of the citizens is seen as a task in this paper. (2) Literature on "wicked issues" or "wicked problems" could strengthen the argument of the paper. (3) Existing theories like innovation bureaucracy are covering this field. I recommend the authors to check out the following book (and further works of the authors): Kattel, R., Drechsler, W., & Karo, E. (2022). *How to Make an Entrepreneurial State: Why Innovation Needs Bureaucracy*. Yale University Press. [Note: I do not have any interest in the book; I simply think it is an important one in this topic.] (4) The digital era governance is connectable to the data-driven PA concept, though it is not equal, so missing it does not make the paper less valuable.

At the beginning, PA 1000 years ago is mentioned. I am not sure it's a real scientific comparison, and not only a rhetorical tool.

Highlighting the importance of cybersecurity in the public sector, so does emphasis on cooperation and collaboration, is one of the biggest values of the paper.

Methodology: The scope, country and timeframe, number, and other details of the interviews, and the way the literature review was conducted should be elaborated. A comprehensive list of interviewed experts adds to the value of the work.

The paper is a good and quite comprehensive list of problems that PA is facing today. A useful tool to raise awareness or as future-oriented teaching material. With more conceptualization and a methodological base, it would be even more valuable for the scientific community, but it is a good list of problems to take into consideration in our future research.