

## Review of: "Supply Chain and Digital Transformation of the Tire Manufacturing Company during the COVID-19 Pandemic: A Case Study of PT. X"

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Potential competing interests: No potential competing interests to declare.

## Dear authors

My comments and suggestions are as follows:

- 1. This article deals with the issue of instability in the supply chain of the automotive industry, which is important from two aspects. Firstly, sustainability in the supply chain and secondly, the automotive industry, which is one of the most important and comprehensive industries.
- 2. The content of the article does not have much relevance to the Covid-19 pandemic. The suggested items are related to unstable conditions, which can include Covid-19 pandemic, but are not specific to these conditions. Therefore, it is suggested to modify the title of the article as follows.
- 3. "Supply Chain and Digital Transformation of the Automotive Manufacturing Company during instability: A Case Study of PT. X"
- 4. In this article, a general framework for dealing with instability in the supply chain has been proposed, but these suggestions have not resulted in operational plans. Therefore, it is not clear how general plans should be converted into implementation plans.
- 5. Most of the factors affecting supply chain instability, such as the cost of raw materials, economic conditions, competition, and changing consumer preferences, are not within the scope of companies' authority, and therefore it is not clear how changing the approach to digital transformation and electronic commerce can affect the above mentioned factors or increase the compatibility of companies.
- 6. It is not clear for which group of target readers this article was written. Statesmen or managers of companies?
- 7. The main concern is contribution, and these needs to be clearly addressed in the paper, both in the introduction and in the concluding sections. At the beginning of the paper, I suggest that authors include statements that clearly indicate what is the research question, why this research question is important and how their study answers that question, or at least throws light on it.
- 8. The writing quality of the article is good and the quality of the English language is acceptable.