The HERMESS model for addictive behaviors recovery

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Funding: Funding for this study was provided by “HOME/2014/JDRU/AG/DRUG/7092 Triple R: Rehabilitation for Recovery and Reinsertion project”. Triple R Project was funded with support of the European Commission. This publication reflects only the views of the author and the European Commission cannot be held responsible for any use which may be made of the information contained therein. European Commission had no role in the study design, collection, analysis or interpretation of the data, writing the manuscript, or the decision to submit the paper for publication.

Potential competing interests: No potential competing interests to declare.

Abstract

Introduction: Addictive behaviors treatment networks are composed of harm-reduction services and recovery-oriented programs. Recovery is a perspective in addictive behavior intervention based on the empowerment, competencies, and life skills of a person with addictive behaviors. Recovery-oriented programs have advanced from traditional therapeutic communities to actual integral services, which are integrated in social and health networks and developed by multidisciplinary professional staff. This evolution has not been systematic until XXIst century, with the beginning of “Science of Recovery”. b) Aims: to analyse the development of recovery programs, especially the theoretical models and good practices actually in development into European programs and to present the HERMESS Recovery model. c) Development of the topic: they have been analysed theoretical models and good practices about recovery. d) Conclusions: the “Science of Recovery” is advancing to validated, replicable and measurable models and programs. Recovery-oriented programs must be integrated and connected with harm reduction networks, social services, health systems, and employment services; recovery is based on empowerment and peer social support, so it’s necessary to develop structured programs for these topics; it’s also necessary to create specific actions for several collectives, as develop evaluation systems to validate efficiency and adequacy of recovery-oriented programs. As a main conclusion, the HERMESS recovery model was developed to be a reference for new recovery-oriented programs.

Keywords: Addictive behaviors, recovery, good practices, transference, treatment network.

1. Recovery into addictive behaviors treatment network

Drug treatment policies and intervention practices in addictive behaviors are based on harm reduction, recovery, and sustainable livelihoods (UNODC, 2012). Harm reduction programs aim to minimize the main negative consequences of substance use, especially the aftermaths of associated infections and criminal behaviours related with substances use (Laespada and Iraurgi, 2009), while “Recovery” is a concept used to contextualize a process of treatment, addiction rehabilitation and subsequent social reintegration (Yates, 2010). International consensus is clear regarding the need to
broaden treatment these problems using the biopsychosocial perspective (Hall, Carter & Forlini, 2015) and any kind of intervention should include topics such as ‘recovery’ (Yates & Malloch, 2010) and ‘social support’ (Uchino, 2014) to be effective in the long-term (UNODC, 2012). We can see an integral intervention network in Figure 1.

![Addictive behaviors treatment network (including Recovery) map of categories.](image)

**Figure 1.** Addictive behaviors treatment network (including Recovery) map of categories.

Recovery (Yates & Malloch, 2010) is an important concept regarding the treatment and rehabilitation of addictive behaviours. It means not merely reducing or eliminating the use of drugs (including alcohol) (Moos & Finney, 2011), it means to become an active member of society (Yates & Malloch, 2010). Moreover, it also does not mean a process of ‘natural recovery’ by which the addicted individuals achieve the abstinence (Moos Finney, 2011). “Recovery” involves the development of personal autonomy, the performance of socially valuable roles, maintaining significant socio-affective relationships and the achievement for the person to a level of socio-community integration to develop a relatively satisfactory life (McGregor, 2012). Recovery implies not only re-ducing or eliminating drug use, as could even be achieved by spontaneous re- mission (Carballo, Fernández-Hermida, Secades-Villa, Sobell, Dum, and García- Rodriguez, 2007), called in some cases “natural recovery” (Moos, & Finney, 2011), but to become an active mem- ber of the Society (Yates, 2010). It is very important in recovery processes to consider the increase in social participation activities: employment, civil action, volunteering and social networks (MacGregor, 2012). Active participation in social activities implies progress in the recovery process (Best, 2012).

2. Recovery: keys and concepts
Best, Bliuc, Iqbal, Upton, and Hodgkins (2017) define the following three concepts linked to recovery: 1) Contagion is the capacity of a person in recovery to influence his/her social context; 2) Connection is the capacity to build community and society; and 3) Homophily is a tendency to relate to and bond to individuals that are similar to us.

Granfield and Cloud define 'recovery capital' as “…the breadth and depth of internal and external resources that can be drawn upon to initiate and sustain recovery from AOD [alcohol and other drugs] problems” (Granfield & Cloud, 2001).

There are three phases for recovery capital (RECCAP): 1) Assessment of strengths and weaknesses; 2) Planning the individual’s care in relation to their strengths; 3) The recovering individual having strong and solid links with groups and activities oriented to recovery.

From White and Cloud (2008, p. 23):

“Recovery capital constitutes the potential antidote for the problems that have long plagued recovery efforts: insufficient motivation to change AOD use, emotional distress, pressure to use within intimate and social relationships, interpersonal conflict, and other situations that pose risks for relapse. (…). Strategies that target family and community recovery capital can elevate long-term recovery outcomes as well as elevate the quality of life of individuals and families in long-term recovery”.

For these authors, there are three phases for the identification of recovery capital (RECCAP): 1) Support screening and brief intervention (SBI) programs; 2) Assess recovery capital on an ongoing basis; and 3) Use recovery capital levels to help determine the level of care placement decisions. In this sense, Best (MacGregor, 2012) divides this “recovery capital” into three aspects:

- Personal Recovery Capital: skills and abilities recovered/empowered during the rehabilitation process, especially emotional skills.
- Social Recovery Capital: Impact of recovery in social groups, especially family and social networks.

3. Models and international experiences

The coordination between the health system (especially pharmacological treatments and substitutes, as well as medical protocols) and other services that participate in social intervention in addictive behaviors is another aspect to which attention needs to be paid (Bumbarger & Campbell, 2012). This coordination, which is perceived as very beneficial and clearly improves the efficiency of networks and services, requires professionals who are used to working in multidisciplinary situations (Molina, Montero, González y Gómez, 2016).

An experience in health promotion is the development of social recovery models, “Recovery cities” (MacGregor, 2012). The “recovery cities” models are already being utilized in cities such as Goteborg and Stockholm (Sweden) in reducing risk situations due to drug use and associated problems (especially crime and socio-health emergencies), as well as to
improve coexistence and citizen participation (Best, Bliuc, Iqbal, Upton & Hodgkins, 2017).

The project “HOME / 2014 / JDRU / AG / DRUG / 7092-Triple R: Rehabilitation for Recovery and Reinsertion” (Barzanti, Blixt, Carrena, DiRenzo, Franzen and Molina, 2017a) had as its main axis the standardization of intervention models in addiction recovery, especially peer learning and subsequent social reintegration, promoting entrepreneurship and social employment. The objective of the project was to improve the rehabilitation of people with drug problems, through the development and exchange of innovative approaches aimed at recovery and social reintegration (especially, socio-labor integration), the exchange of information on relapse prevention and psychosocial intervention models, to promote the identification and dissemination of good practices in this area. Differential gender aspects were integrated throughout the project (Bird and Rieker, 2008). Its main activity consisted of documenting peer learning practices and social entrepreneurship strategies, presented as effective and relevant in the recovery of people with addiction problems in Europe (EMCDDA, 2017).

This project was coordinated by the Italian association San Patrignano, together with four other EU countries: Spain, Belgium, Sweden and Croatia. The concepts of Rehabilitation, Recovery and Reintegration (the three Rs of the project title) applied to people with addiction problems at the European level were the axis of the documentation. The practices were selected by a panel of experts and included in the manuals “Manual on rehabilitation and recovery of drug users” (Barzanti, Blixt, Carrena, DiRenzo, Franzen and Molina, 2017b) and “Handbook on social reintegration of recovered drug users” (Barzanti et al., 2017a). A third manual related to the legal-criminal aspects of addictions was also published.

Within the Triple R project, it was developed an intervention model based on peer learning and socioemotional development called the “Triple R HERMESS” model on rehabilitation and recovery. The “Triple R HERMESS” model presents the key concepts that emerged from the exchange of good practices during the Triple R project. The theoretical bases of HERMESS are the Empowerment model, the Competences model and Social Learning. HERMESS presents the key concepts selected from the process of transfer from good practices during the Triple R project. The acronym HERMESS stands for:

- H-human centered
- E-empowerment aimed
- R-reintegration oriented
- M-motivational driven
- E-educational embedded
- S-self sustainability focused
- S-social need oriented

The image below is presenting the key elements as a Visual Chart, highlighted as lessons learned that could help professionals, practitioners, and policymakers interested in knowing more about the essence of the rehabilitation programs.
A successful recovery program is one that assesses and addresses individual needs and finds the best way toward rehabilitation and recovery. Human beings and not the substance or drug of choice should be seen as the core center of the program. Working on the root causes or the co-causes that led people into addiction is the key to helping out those who decided to quit their addiction. One other key aspect of human life is time. Although in some cases the rehabilitation program needs to follow a timeline, due to the public contributions or the funds to run the rehabilitation center, it emerged clearly from the project lessons learned that after years of addiction, a true recovery takes time, and the program should be a long term one. Different options have been shown on how to make projects self-sustainable and allow the person in
recovery to stay longer in the community setting if needed, in order to be ready for social reintegration. Allowing time for behavioral change is also a very important component of the individualized process recovery programs strongly recommend.

Empowerment aimed

The ultimate purpose of recovery is to empower people and to provide ex-drug users with the necessary self-esteem, life, and professional skills they have been lacking due to drug addiction. HERMESS sees recovery as a personal journey, where the individuals are actors for change, overcoming their fears and leading the foundation of a new drug-free life. Different ways or methods have been explored in order to achieve empowerment or autonomy, as some of the partners also call it. Some approaches are more focused on work, professional training, and learning by doing, some others prefer psychological therapy, both individuals or in groups.

Reintegration oriented

HERMESS shows how the recovery path is intrinsically connected with the social reintegration. All the study cases presented underlined the importance of seeing the continuum between rehabilitation and social reinsertion. Social reintegration is considered the farther step of the recovery. Social reintegration is also embedded in the planning, and the activities carried out in the rehabilitation are functional to the achievement of successful reinsertion.

Motivational driven

Recovery has been defined as a personal journey where motivation is the trigger for change at the beginning of the program. It is also the force that keeps people in treatment going facing the challenges of rehabilitation and boosting self-esteem while an initial change is achieved. Motivation plays a role in learning about ethics and in taking the right decision, abandoning shortcuts, and embracing commitment while getting a profession, a career, and building up a better future for oneself and the beloved ones.

Educational embedded

HERMESS model insists on the role to be played by education in recovery programs. Interrupted studies are not enough to face the challenges of today’s demanding labour markets and earn a living. Formal, non-formal, and informal education, professional training, learning foreign languages and IT programs, and getting degrees, are all important aspects to be included in the rehabilitation program and should be an integral part of it and not as an appendix. Education is an investment for the future, exactly as recovery and they will mutually benefit from each other, being included in the rehabilitation programs.

Self-sustainability focused
According to each organization’s peculiarity, ways have been recognized to enhance self-sustainability. For this reason, HERMESS suggests that self-sustainability should be included in the long-term goal of the organization and provide inspiration on how to shape activities and services toward achieving operational autonomy of the organization. In doing so, each rehabilitation center would secure the opportunity to provide the best services and have the final say on the duration and the implementation of the recovery programs offered, making the program sustainable for their residents and clients as well.

Social need oriented

In the HERMESS model emerges repeatedly the necessity and the call to go far beyond addiction. New forms of interventions could be created, merging also approaches or target populations, to create innovative solutions for the organizations and their beneficiaries and the community as a whole.

4. Conclusions

The use of validated good practices, such as the included in HERMESS recovery model (Barzanti, Blixt, Carrena, DiRenzo, Franzen and Molina, 2017), or the Recovery Capital Assessment (ARC) through the “Life in Recovery” questionnaire (Best, Vanderplasschen and Nisic, 2020), can help to improve the relevance and suitability of Recovery-based programs as health and social responses to problems with addictive behaviors (EMCDDA, 2017). Identifying the strengths and barriers of such treatments may also be appropriate for help individuals and groups most likely to be successful in recovery programs (Best, Vanderplasschen, & Nisic, 2020). For the correct development and implementation of programs, research and detection of risk groups and the adaptation of interventions to their needs and problems is currently essential. The more concrete and precise we are, the more effective the interventions will be and the better prognosis we will be able to offer these people. It is necessary to overcome the reductionism of the debate on “Harm Reduction programs” and “Recovery programs”. Both types of interventions are necessary and can be developed in an intervention circuit.

Acknowledgment

The author wishes to thank T.C. San Patrignano, Triple R project partners, as well as Mirjana Vojinović, Darko Condic, and Sinisa Panic for their collaboration during the study.

Funding

Funding for this study was provided by “HOME/2014/JDRU/AG/DRUG/7092 Triple R: Rehabilitation for Recovery and Reinsertion project”. Triple R Project was funded with the support of the European Commission. This publication reflects only the views of the author, and the European Commission cannot be held responsible for any use which may be made
of the information contained therein. European Commission had no role in the study design, collection, analysis, or interpretation of the data, writing the manuscript, or the decision to submit the paper for publication.

Conflict of Interest

The author has disclosed no potential conflicts of interest, financial or otherwise.

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